

Leichhardt Bowling and Recreation Club Limited

ABN 29 000 896 560

Annual Report - 30 June 2025

Leichhardt Bowling and Recreation Club Limited

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30 June 2025

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Leichhardt Bowling and Recreation Club Limited
Directors' report
30 June 2025

The directors present their report, together with the financial statements, on the company for the year ended 30 June 2025.

Directors

The following persons were directors of the company during the whole of the financial year and up to the date of this report, unless otherwise stated:

Scott Bowers
Gregory King
Gary Talbot
Alistair Scott
David Smedley
Matthew Ovington
Jodie Queenan (Appointed February 2025)
Kylie McCartney (Resigned November 2024)
Jennifer Kalogeropoulos (Resigned October 2024)

Principal activities

During the financial year the principal continuing activities of the company consisted of:

- Registered Sports Club

Results for the year

The surplus of the company for the financial year amounted to \$108,414 (2024: deficit of \$190,871).

Objectives

Short term objectives

- Maintain the financial viability of the club.
- Promote and support the sporting activities of the club.
- Ensure social activities are supported by the club.

Long term objectives

- Maintain and improve the financial position of the club.
- Ensure that the club's facilities are maintained and developed for sporting and social activities.

Strategy for achieving the objectives

To achieve its stated objectives, the company has adopted the following strategies:

- Employment of necessary management personnel.
- Implementation of management systems.
- Maintenance of the club premises and plant.
- Co-ordination of sporting and social activities.

Key performance measures

The company measures its own performance through the use of both quantitative and qualitative benchmarks. The benchmarks are used by the directors to assess the financial sustainability of the company and whether the company's short-term and long-term objectives are achieved.

Information on directors

Name:	Scott Bowers
Title:	Deputy Chair
Qualifications:	Company Director
Experience and expertise:	Sales and business development manager, 6 years experience as club director
Special responsibilities:	Plant procurement

Name:	Gregory King
Title:	Director
Qualifications:	Company Director
Experience and expertise:	11 years experience as club director
Special responsibilities:	Repairs and maintenance, merchandise

Leichhardt Bowling and Recreation Club Limited

Directors' report

30 June 2025

Name: Gary Talbot
Title: Director
Qualifications: Company Director
Experience and expertise: 9 years as club director, Union Official 30 years
Special responsibilities: HR specialist

Name: Alistair Scott
Title: Chair
Qualifications: Company Director
Experience and expertise: 9 years' experience as club director, 10 years' experience hotel and club peak body
Special responsibilities: Marketing and community engagement

Name: David Smedley
Title: Director
Qualifications: Company Director
Experience and expertise: More than 20 years' experience working in corporate and creative communications, including hospitality and tourism media. Ten years' experience as a club and company director
Special responsibilities: Media, communications and activations

Name: Matthew Ovington
Title: Treasurer
Experience and expertise: Project Management, resource allocation and IT management

Name: Jodie Queenan (Appointed February 2025)
Title: Director
Qualifications: Chairperson of the Westpac (National) Social Committee for approximately 10 years.
Experience and expertise: Over 30 years working at Westpac as an Executive Assistant across many departments including Financial Planning, Marketing, Digital and Product. She has lived in the Inner West all of her life. A long-time member of the bowling club.

Name: Kylie McCartney (Resigned November 2024)
Title: Director
Qualifications: Company Director
Experience and expertise: 4 years as club director, 15 years qualified national Safety Practitioner
Special responsibilities: Work Health and Safety

Name: Jennifer Kalogeropoulos (Resigned October 2024)
Title: Director
Qualifications: Finance Director, FCPA, MBA, GAICD
Experience and expertise: 25 years' experience in corporate accounting and governance

Meetings of directors

The number of meetings of the company's Board of Directors ('the Board') held during the year ended 30 June 2025, and the number of meetings attended by each director were:

	Meetings	
	Attended	Eligible
Scott Bowers	9	9
Gregory King	8	9
Gary Talbot	8	9
Alistair Scott	9	9
David Smedley	8	9
Matthew Ovington	7	9
Jodie Queenan (Appointed February 2025)	4	4
Jennifer Kalogeropoulos (Resigned October 2024)	1	3

Held: represents the number of meetings held during the time the director held office.

Leichhardt Bowling and Recreation Club Limited
Directors' report
30 June 2025

Kylie McCartney had an approved leave of absence by the Board until resignation in November 2024.

Indemnifying officer or auditor

During the year, the Company effected a Directors and Officer's liability policy. The insurance policy provides cover for the Directors named in this report, the company secretary, officers and former Directors and Officers of the Company.

The policy prohibits the disclosure of the nature of the indemnification and the insurance cover, and the amount of the premium.

No indemnities have been given or insurance premium paid, during or since the end of the financial year, for any person who is or has been an auditor of the Company.

Environmental issues

The Directors believe the company has complied with all significant environmental regulations under a law of Commonwealth or of a state or territory.

Contributions on winding up

In the event of the company being wound up, ordinary members are required to contribute a maximum of \$5.00 each towards meeting any outstanding obligations of the company.

The total amount that members of the company are liable to contribute if the company is wound up is \$16,885 (2024: \$11,380), based on 3,337 (2024: 2,276) current ordinary members.

After balance date events

No matter or circumstance has arisen since 30 June 2025 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is set out immediately after this directors' report.

This report is made in accordance with a resolution of directors, pursuant to section 298(2)(a) of the Corporations Act 2001.

On behalf of the directors



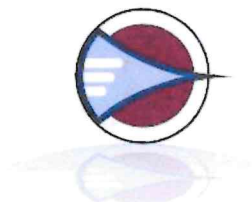
Alistair Scott
Director



David Smedley
Director

24 October 2025

HEAD OFFICE
Suite 6, 6 Reliance Drive
Tuggerah NSW 2259



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**INDEPENDENT AUDITOR'S DECLARATION
TO THE MEMBERS OF LEICHHARDT RECREATION & BOWLING CLUB LIMITED**

We hereby declare that to the best of our knowledge and belief during the year ended 30 June 2025, there have been:

- (i) no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

Name of Firm

Bishop Collins Audit Pty Ltd
Chartered Accountants

Name of Registered Company Auditor


Martin Le Marchant

Auditor's Registration No.

431227

Address

Suite 6, 6 Reliance Drive, Tuggerah NSW 2259

Dated

24 October 2025

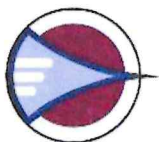


LIABILITY LIMITED BY A SCHEME APPROVED UNDER THE PROFESSIONAL STANDARDS LEGISLATION



Directors: Martin Le Marchant CA,
Johan Van Der Westhuizen CA

Associate Directors: Cecille Capucio CA



BISHOP COLLINS
AUDIT PTY LTD
ABN: 98 159 109 305

**INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF
LEICHHARDT BOWLING & RECREATION CLUB LIMITED**

Qualified Opinion

We have audited the accompanying financial report of Leichhardt Bowling & Recreation Club Limited ("the Company") which comprises the statement of financial position as at 30 June 2025, statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year ended on that date, notes comprising a summary of significant accounting policies and other explanatory information and the Directors' Declaration.

In our opinion, except for the possible effects of the matters as stated in the Basis for Qualified Audit Opinion Paragraph, the accompanying financial report of Leichhardt Bowling & Recreation Club Limited is in accordance with the *Corporations Act 2001*, including:

- (i) giving a true and fair view of the entity's financial position as at 30 June 2025 and of its performance for the year ended on that date; and
- (ii) complying with Australian Accounting Standards – Simplified Disclosures (including the Australian Accounting Interpretations) and the *Corporations Regulations 2001*.

Basis for Qualified Audit Opinion

During the year, the Club undertook income and expenditure transactions in cash. The Club did not establish controls over the receipting and payment of these transactions prior to entry into the accounting records. Accordingly, as the evidence available to us was limited, our audit procedures were restricted to the amounts recorded in the financial records. We therefore are unable to conclude whether the income and expenditure presented in the financial report is accurate and complete. As a result, our opinion relating to the income and expenditure presented in the financial report is limited to the extent that is has been receipted, recorded in the accounting records, banked and verified to supporting documentation.

Emphasis of Matter

We draw attention to note 2 "Going Concern" of the financial report, which describes uncertainty related to the company's ability to continue as a going concern and therefore whether it will be able to pay its debts as and when they fall due and realise its assets and extinguish its liabilities in the ordinary course of business at the amounts stated in the financial report. Our opinion is not qualified in respect of this matter.

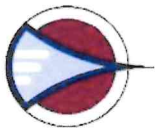
Emphasis of Matter – Valuation of land and buildings

We draw attention to note 10 "Valuation of land and buildings" of the financial report. Our opinion is not qualified in respect of this matter.



LIABILITY LIMITED BY A SCHEME APPROVED UNDER THE PROFESSIONAL STANDARDS LEGISLATION





Information Other than the Financial Report and Auditor's Report Thereon

The Directors are responsible for the other information. The other information comprises the information included in the Company's annual report for the year ended 30 June 2025, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report, or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Simplified Disclosures and the *Corporations Act 2001*, and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

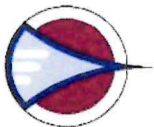
In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.



- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Name of Firm

Bishop Collins Audit Pty Ltd
Chartered Accountants

Name of Registered Company Auditor



Martin Le Marchant

Auditor's Registration No.

431227

Address

Suite 6, 6 Reliance Drive, Tuggerah NSW 2259

Dated

24 October 2025

Leichhardt Bowling and Recreation Club Limited
Statement of profit or loss and other comprehensive income
For the year ended 30 June 2025

	Note	2025 \$	2024 \$
Revenue	4	2,564,483	2,333,388
Expenses			
Employee benefits expenses		(751,897)	(791,498)
Cost of goods sold		(651,518)	(672,251)
Repairs and maintenance expenses		(107,180)	(131,582)
Utilities expenses		(83,584)	(56,892)
Trivia expenses		(13,473)	(18,779)
Depreciation and amortisation expense	23	(149,944)	(130,023)
Cleaning expenses		(67,057)	(65,424)
Insurance expenses		(78,804)	(70,975)
IT and computer expenses		(9,033)	(15,109)
Members amenities and promotions		(148,158)	(118,030)
Accounting and audit expenses		(68,233)	(60,676)
Rates and taxes expenses		(57,345)	(54,779)
Advertising expenses		(10,853)	(17,250)
Finance costs	22	(45,495)	(37,018)
Sponsorship and donations expenses		(21,237)	(25,659)
Alleged misappropriation		-	(48,000)
Other expenses		(192,258)	(210,314)
Surplus/(deficit) before income tax expense		108,414	(190,871)
Income tax expense		-	-
Surplus/(deficit) after income tax expense for the year	20	108,414	(190,871)
Other comprehensive income for the year, net of tax		-	-
Total comprehensive income for the year		<u>108,414</u>	<u>(190,871)</u>

The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes

Leichhardt Bowling and Recreation Club Limited
Statement of financial position
As at 30 June 2025

	Note	2025 \$	2024 \$
Assets			
Current assets			
Cash and cash equivalents	5	154,248	115,994
Trade and other receivables	6	29	29
Inventories	7	35,219	25,248
Other	8	43,986	44,555
Total current assets		<u>233,482</u>	<u>185,826</u>
Non-current assets			
Other financial assets	9	2,592	2,049
Property, plant and equipment	10	8,416,065	8,494,344
Right-of-use assets	11	34,152	45,712
Total non-current assets		<u>8,452,809</u>	<u>8,542,105</u>
Total assets		<u>8,686,291</u>	<u>8,727,931</u>
Liabilities			
Current liabilities			
Trade and other payables	12	152,365	154,576
Borrowings	13	99,976	448,696
Lease liabilities	14	11,988	11,988
Employee benefits	15	114,221	85,935
Total current liabilities		<u>378,550</u>	<u>701,195</u>
Non-current liabilities			
Borrowings	16	337,675	148,289
Lease liabilities	17	26,862	35,406
Employee benefits	18	8,636	16,887
Total non-current liabilities		<u>373,173</u>	<u>200,582</u>
Total liabilities		<u>751,723</u>	<u>901,777</u>
Net assets		<u>7,934,568</u>	<u>7,826,154</u>
Equity			
Reserves	19	6,105,081	6,105,081
Retained surpluses	20	<u>1,829,487</u>	<u>1,721,073</u>
Total equity		<u>7,934,568</u>	<u>7,826,154</u>

The above statement of financial position should be read in conjunction with the accompanying notes

Leichhardt Bowling and Recreation Club Limited
Statement of changes in equity
For the year ended 30 June 2025

	Reserves \$	Retained surpluses \$	Total equity \$
Balance at 1 July 2023	6,105,081	1,911,944	8,017,025
Deficit after income tax expense for the year	-	(190,871)	(190,871)
Other comprehensive income for the year, net of tax	-	-	-
Total comprehensive income for the year	-	(190,871)	(190,871)
Balance at 30 June 2024	<u>6,105,081</u>	<u>1,721,073</u>	<u>7,826,154</u>
	Reserves \$	Retained surpluses \$	Total equity \$
Balance at 1 July 2024	6,105,081	1,721,073	7,826,154
Surplus after income tax expense for the year	-	108,414	108,414
Other comprehensive income for the year, net of tax	-	-	-
Total comprehensive income for the year	-	108,414	108,414
Balance at 30 June 2025	<u>6,105,081</u>	<u>1,829,487</u>	<u>7,934,568</u>

The above statement of changes in equity should be read in conjunction with the accompanying notes

Leichhardt Bowling and Recreation Club Limited
Statement of cash flows
For the year ended 30 June 2025

	Note	2025 \$	2024 \$
Cash flows from operating activities			
Receipts from customers (inclusive of GST)		2,923,537	2,618,230
Payments to suppliers (inclusive of GST)		<u>(2,611,805)</u>	<u>(2,585,064)</u>
Interest paid		<u>311,732</u> <u>(36,136)</u>	<u>33,166</u> <u>(28,664)</u>
Net cash from operating activities	30	<u>275,596</u>	<u>4,502</u>
Cash flows from investing activities			
Payments for property, plant and equipment	10	<u>(60,105)</u>	<u>(158,212)</u>
Net cash used in investing activities		<u>(60,105)</u>	<u>(158,212)</u>
Cash flows from financing activities			
Proceeds from borrowings		26,120	312,487
Repayment of lease liabilities		(17,903)	(12,666)
Repayment of borrowings		<u>(147,988)</u>	<u>(149,816)</u>
Net cash from/(used in) financing activities		<u>(139,771)</u>	<u>150,005</u>
Net increase/(decrease) in cash and cash equivalents		75,720	(3,705)
Cash and cash equivalents at the beginning of the financial year		<u>78,528</u>	<u>82,233</u>
Cash and cash equivalents at the end of the financial year	5	<u><u>154,248</u></u>	<u><u>78,528</u></u>

The above statement of cash flows should be read in conjunction with the accompanying notes

Leichhardt Bowling and Recreation Club Limited
Notes to the financial statements
30 June 2025

Note 1. General information

The financial statements cover Leichhardt Bowling and Recreation Club Ltd as an individual entity. The financial statements are presented in Australian dollars, which is Leichhardt Bowling and Recreation Club Ltd's functional and presentation currency.

Leichhardt Bowling and Recreation Club Ltd is an unlisted public company limited by guarantee.

The financial statements were authorised for issue, in accordance with a resolution of directors, on 24 October 2025. The directors have the power to amend and reissue the financial statements.

Note 2. Material accounting policy information

The accounting policies that are material to the company are set out below. The accounting policies adopted are consistent with those of the previous financial year, unless otherwise stated.

New or amended Accounting Standards and Interpretations adopted

The company has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period.

The adoption of these Accounting Standards and Interpretations did not have any significant impact on the financial performance or position of the company.

The following Accounting Standards and Interpretations are most relevant to the company:

Going concern

As at 30 June 2025, the company's current liabilities (\$378,550) exceed its current assets (\$233,482) by \$145,068. The company reports a surplus for the 2025 financial year of \$108,414, further to a deficit for the 2024 financial year of \$190,871.

Notwithstanding this deficiency and the historical deficits, the financial statements have been prepared on a going concern basis which contemplates the realisation of assets and the extinguishment of liabilities in the ordinary course of business.

The directors of the company have considered the going concern assumption appropriate with consideration of the following:

- The company's loan facility expires in 2032 and the total value of the facility is \$500,000, for which \$289,615 is drawn down at 30 June 2025;
- Employee entitlements of \$114,221 are not anticipated to be settled in cash by 30 June 2025;
- A new overdraft facility commenced in October 2024 with a limit of \$250,000, this is undrawn at 30 June 2025; and
- The Board has the option to liquidate non-core property assets to ensure the Company can settle its liabilities in the ordinary course of business.

It is with full consideration of the factors noted above that the financial statements have been prepared on a going concern basis.

Basis of preparation

These general purpose financial statements have been prepared in accordance with the Australian Accounting Standards - Simplified Disclosures issued by the Australian Accounting Standards Board ('AASB') and the Corporations Act 2001, as appropriate for not-for profit oriented entities.

Historical cost convention

The financial statements have been prepared under the historical cost convention, except for, where applicable, the revaluation of financial assets and liabilities at fair value through profit or loss, financial assets at fair value through other comprehensive income, investment properties, certain classes of property, plant and equipment and derivative financial instruments.

Critical accounting estimates

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 3.

Note 2. Material accounting policy information (continued)

Revenue recognition

Revenue is recognised when it is probable that the economic benefit will flow to the company and the revenue can be reliably measured. Revenue is measured at the fair value of the consideration received or receivable.

Sale of goods

Sale of goods revenue is recognised at the point of sale, which is where the customer has taken delivery of the goods, the risks and rewards are transferred to the customer and there is a valid sales contract. Amounts disclosed as revenue are net of sales returns and trade discounts.

Poker machines revenue

Poker machine revenue is stated net of payouts.

Membership fees

Membership revenue is recognised in the period the membership relates to.

Interest

Interest revenue is recognised as interest accrues using the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the effective interest rate, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

Other revenue

Other revenue is recognised when it is received or when the right to receive payment is established.

Income tax

As the company is a tax exempt institution in terms of subsection 50-10 of the Income Tax Assessment Act 1997, as amended, it is exempt from paying income tax.

Current and non-current classification

Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

An asset is classified as current when: it is either expected to be realised or intended to be sold or consumed in the company's normal operating cycle; it is held primarily for the purpose of trading; it is expected to be realised within 12 months after the reporting period; or the asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current.

A liability is classified as current when: it is either expected to be settled in the company's normal operating cycle; it is held primarily for the purpose of trading; it is due to be settled within 12 months after the reporting period; or there is no right at the end of the reporting period to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

Deferred tax assets and liabilities are always classified as non-current.

Cash and cash equivalents

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. For the statement of cash flows presentation purposes, cash and cash equivalents also includes bank overdrafts, which are shown within borrowings in current liabilities on the statement of financial position.

Trade and other receivables

Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses. Trade receivables are generally due for settlement within 30 days.

Other receivables are recognised at amortised cost, less any allowance for expected credit losses.

Note 2. Material accounting policy information (continued)

Inventories

Stock on hand is stated at the lower of cost and net realisable value. Cost comprises of purchase and delivery costs, net of rebates and discounts received or receivable.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Investments and other financial assets

Investments and other financial assets are initially measured at fair value. Transaction costs are included as part of the initial measurement, except for financial assets at fair value through profit or loss. Such assets are subsequently measured at either amortised cost or fair value depending on their classification. Classification is determined based on both the business model within which such assets are held and the contractual cash flow characteristics of the financial asset unless an accounting mismatch is being avoided.

Financial assets are derecognised when the rights to receive cash flows have expired or have been transferred and the company has transferred substantially all the risks and rewards of ownership. When there is no reasonable expectation of recovering part or all of a financial asset, its carrying value is written off.

Financial assets at amortised cost

A financial asset is measured at amortised cost only if both of the following conditions are met: (i) it is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and (ii) the contractual terms of the financial asset represent contractual cash flows that are solely payments of principal and interest.

Impairment of financial assets

The company recognises a loss allowance for expected credit losses on financial assets which are either measured at amortised cost or fair value through other comprehensive income. The measurement of the loss allowance depends upon the company's assessment at the end of each reporting period as to whether the financial instrument's credit risk has increased significantly since initial recognition, based on reasonable and supportable information that is available, without undue cost or effort to obtain.

Where there has not been a significant increase in exposure to credit risk since initial recognition, a 12-month expected credit loss allowance is estimated. This represents a portion of the asset's lifetime expected credit losses that is attributable to a default event that is possible within the next 12 months. Where a financial asset has become credit impaired or where it is determined that credit risk has increased significantly, the loss allowance is based on the asset's lifetime expected credit losses. The amount of expected credit loss recognised is measured on the basis of the probability weighted present value of anticipated cash shortfalls over the life of the instrument discounted at the original effective interest rate.

For financial assets mandatorily measured at fair value through other comprehensive income, the loss allowance is recognised in other comprehensive income with a corresponding expense through profit or loss. In all other cases, the loss allowance reduces the asset's carrying value with a corresponding expense through profit or loss.

Property, plant and equipment

Land and buildings are shown at fair value, based on periodic, at least every 3 - 5 years, valuations by external independent valuers, less subsequent depreciation and impairment for buildings. The valuations are undertaken more frequently if there is a material change in the fair value relative to the carrying amount. Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset. Increases in the carrying amounts arising on revaluation of land and buildings are credited in other comprehensive income through to the revaluation surplus reserve in equity. Any revaluation decrements are initially taken in other comprehensive income through to the revaluation surplus reserve to the extent of any previous revaluation surplus of the same asset. Thereafter the decrements are taken to profit or loss.

Plant and equipment is stated at historical cost less accumulated depreciation and impairment. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Note 2. Material accounting policy information (continued)

The depreciation rates used for each class of depreciable assets are:

Buildings	0.5% - 2.50%
Plant and equipment	20% - 50%
Leased Plant and equipment	20%

The residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each reporting date.

Leasehold improvements are depreciated over the unexpired period of the lease or the estimated useful life of the assets, whichever is shorter.

An item of property, plant and equipment is derecognised upon disposal or when there is no future economic benefit to the company. Gains and losses between the carrying amount and the disposal proceeds are taken to profit or loss. Any revaluation surplus reserve relating to the item disposed of is transferred directly to retained profits.

Right-of-use assets

A right-of-use asset is recognised at the commencement date of a lease. The right-of-use asset is measured at cost, which comprises the initial amount of the lease liability, adjusted for, as applicable, any lease payments made at or before the commencement date net of any lease incentives received, any initial direct costs incurred, and, except where included in the cost of inventories, an estimate of costs expected to be incurred for dismantling and removing the underlying asset, and restoring the site or asset.

Right-of-use assets are depreciated on a straight-line basis over the unexpired period of the lease or the estimated useful life of the asset, whichever is the shorter. Where the company expects to obtain ownership of the leased asset at the end of the lease term, the depreciation is over its estimated useful life. Right-of use assets are subject to impairment or adjusted for any remeasurement of lease liabilities.

The company has elected not to recognise a right-of-use asset and corresponding lease liability for short-term leases with terms of 12 months or less and leases of low-value assets. Lease payments on these assets are expensed to profit or loss as incurred.

Impairment of non-financial assets

Non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Recoverable amount is the higher of an asset's fair value less costs of disposal and value-in-use. The value-in-use is the present value of the estimated future cash flows relating to the asset using a pre-tax discount rate specific to the asset or cash-generating unit to which the asset belongs. Assets that do not have independent cash flows are grouped together to form a cash-generating unit.

Trade and other payables

These amounts represent liabilities for goods and services provided to the company prior to the end of the financial year and which are unpaid. Due to their short-term nature they are measured at amortised cost and are not discounted. The amounts are unsecured and are usually paid within 30 days of recognition.

Borrowings

Loans and borrowings are initially recognised at the fair value of the consideration received, net of transaction costs. They are subsequently measured at amortised cost using the effective interest method.

Lease liabilities

A lease liability is recognised at the commencement date of a lease. The lease liability is initially recognised at the present value of the lease payments to be made over the term of the lease, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the company's incremental borrowing rate. Lease payments comprise of fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, amounts expected to be paid under residual value guarantees, exercise price of a purchase option when the exercise of the option is reasonably certain to occur, and any anticipated termination penalties. The variable lease payments that do not depend on an index or a rate are expensed in the period in which they are incurred.

Note 2. Material accounting policy information (continued)

Lease liabilities are measured at amortised cost using the effective interest method. The carrying amounts are remeasured if there is a change in the following: future lease payments arising from a change in an index or a rate used; residual guarantee; lease term; certainty of a purchase option and termination penalties. When a lease liability is remeasured, an adjustment is made to the corresponding right-of-use asset, or to profit or loss if the carrying amount of the right-of-use asset is fully written down.

Finance costs

Finance costs attributable to qualifying assets are capitalised as part of the asset. All other finance costs are expensed in the period in which they are incurred.

Employee benefits

Short-term employee benefits

Liabilities for wages and salaries, including non-monetary benefits, annual leave and long service leave expected to be settled wholly within 12 months of the reporting date are measured at the amounts expected to be paid when the liabilities are settled.

Other long-term employee benefits

The liability for annual leave and long service leave not expected to be settled within 12 months of the reporting date are measured at the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

Contributions to defined contribution superannuation plans are expensed in the period in which they are incurred.

Fair value measurement

When an asset or liability, financial or non-financial, is measured at fair value for recognition or disclosure purposes, the fair value is based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date; and assumes that the transaction will take place either: in the principal market; or in the absence of a principal market, in the most advantageous market.

Fair value is measured using the assumptions that market participants would use when pricing the asset or liability, assuming they act in their economic best interests. For non-financial assets, the fair value measurement is based on its highest and best use. Valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, are used, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Comparative figures

Where required, certain comparatives have been amended to conform with current year presentation

Goods and Services Tax ('GST') and other similar taxes

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the tax authority. In this case it is recognised as part of the cost of the acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the tax authority is included in other receivables or other payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the tax authority, are presented as operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the tax authority.

Note 3. Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

Estimation of useful lives of assets

The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

Impairment of non-financial assets other than goodwill and other indefinite life intangible assets

The company assesses impairment of non-financial assets other than goodwill and other indefinite life intangible assets at each reporting date by evaluating conditions specific to the company and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions.

Impairment of property, plant and equipment

The company assesses impairment of property, plant and equipment at each reporting date by evaluating conditions specific to the company and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions.

Employee benefits provision

As discussed in note 2, the liability for employee benefits expected to be settled more than 12 months from the reporting date are recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

Alleged Misappropriation

Subsequent to 30 June 2023, the board and management identified an alleged misappropriation of cash by a staff member. Management conducted an internal review which was unable to reliably estimate the complete quantum of financial losses and duration of the fraud. The staff member conceded the theft of approximately \$48,000, and their employment was terminated. With reference to the admissions made by the former staff member prior to their termination, the misappropriation appears to have occurred during the 2023 calendar year. The matter was reported to Police by the Board in November 2023.

Following the initial review by the Board, and during the standdown process of the staff member, the board and management identified a further misappropriation of approximately \$1,100 in November 2023. This matter was reported to the Police in November 2023.

On 6 December 2023, the Club recovered an amount of \$48,000 from the former staff member.

Leichhardt Bowling and Recreation Club Limited
Notes to the financial statements
30 June 2025

Note 4. Revenue

	2025	2024
	\$	\$
<i>Revenue</i>		
Bar revenue	1,934,330	1,747,952
Gaming revenue	292,360	303,072
Commission revenue	61,817	64,955
Kitchen rent revenue	75,848	42,077
Bowling revenue	36,193	25,913
Membership revenue	31,359	22,626
GST rebates	17,180	17,180
Other revenue	115,396	61,613
	<u>2,564,483</u>	<u>2,285,388</u>
<i>Other revenue</i>		
Recovery of allegedly misappropriated funds	-	48,000
Revenue	<u><u>2,564,483</u></u>	<u><u>2,333,388</u></u>

Note 5. Current assets - cash and cash equivalents

	2025	2024
	\$	\$
Cash on hand and at bank	<u>154,248</u>	<u>115,994</u>
<i>Reconciliation to cash and cash equivalents at the end of the financial year</i>		
The above figures are reconciled to cash and cash equivalents at the end of the financial year as shown in the statement of cash flows as follows:		
Balances as above	154,248	115,994
Bank overdraft (note 13)	-	(37,466)
Balance as per statement of cash flows	<u><u>154,248</u></u>	<u><u>78,528</u></u>

Note 6. Current assets - trade and other receivables

	2025	2024
	\$	\$
Trade receivables	<u>29</u>	<u>29</u>

Note 7. Current assets - inventories

	2025	2024
	\$	\$
Stock on hand - at cost	<u>35,219</u>	<u>25,248</u>

Note 8. Current assets - other

	2025	2024
	\$	\$
Prepayments	<u>43,986</u>	<u>44,555</u>

Leichhardt Bowling and Recreation Club Limited
Notes to the financial statements
30 June 2025

Note 9. Non-current assets - other financial assets

	2025 \$	2024 \$
Investment shares - IAG	<u>2,592</u>	<u>2,049</u>

Note 10. Non-current assets - property, plant and equipment

	2025 \$	2024 \$
Land - at valuation	<u>7,000,000</u>	<u>7,000,000</u>
Buildings - at valuation	1,515,318	1,507,860
Less: Accumulated depreciation	<u>(585,080)</u>	<u>(559,193)</u>
	930,238	948,667
Plant and equipment - at cost	1,927,085	1,874,438
Less: Accumulated depreciation	<u>(1,539,903)</u>	<u>(1,441,331)</u>
	387,182	433,107
Bowling greens	222,695	222,695
Less: Accumulated depreciation	<u>(124,050)</u>	<u>(110,125)</u>
	98,645	112,570
	<u>8,416,065</u>	<u>8,494,344</u>

Reconciliations

Reconciliations of the written down values at the beginning and end of the current financial year are set out below:

	Land \$	Buildings \$	Plant and equipment \$	Bowling greens \$	Total \$
Balance at 1 July 2024	7,000,000	948,667	433,107	112,570	8,494,344
Additions	-	7,458	52,647	-	60,105
Depreciation expense	<u>-</u>	<u>(25,888)</u>	<u>(98,571)</u>	<u>(13,925)</u>	<u>(138,384)</u>
Balance at 30 June 2025	<u>7,000,000</u>	<u>930,237</u>	<u>387,183</u>	<u>98,645</u>	<u>8,416,065</u>

Valuations of land and buildings

The basis of the valuation of land and buildings is fair value. The Board obtained a valuation report dated 15 July 2021 based on an independent assessment by a member of the Australian Property Institute having experience in the location and category of land and buildings being valued. Where the previous valuation only included a valuation of land, the current valuation included a valuation of both land and buildings.

In 2025, the board obtained a valuation for the land and building, which detailed a fair value of \$18,760,000 for the land and buildings of the Club. However, this valuation was completed under the current zoning of the land, being R1 General Residential. There is current local and state government review of the zoning of the Club land, with a potential change to RE2 (Private Recreation). Should this change occur, the valuer noted that the likely fair value of land and buildings would be within a range of \$2,100,000 to \$2,350,000.

As the basis of the valuation is subject to fundamental change, the Board has elected to retain the 2021 valuation as at 30 June 2025, noting that any change to the zoning will occur prior to 30 June 2026, with a valuation to occur and be recorded in the financial records as at that date. The Board also note that this is in line with the Club policy of revaluation occurring every 3-5 years.

Leichhardt Bowling and Recreation Club Limited
Notes to the financial statements
30 June 2025

Note 11. Non-current assets - right-of-use assets

	2025	2024
	\$	\$
Plant and equipment - right-of-use	49,224	49,224
Less: Accumulated depreciation	(15,072)	(3,512)
	<u>34,152</u>	<u>45,712</u>

Reconciliations

Reconciliations of the written down values at the beginning and end of the current financial year are set out below:

	Plant and equipment \$	Total \$
Balance at 1 July 2024	45,712	45,712
Depreciation expense	(11,560)	(11,560)
Balance at 30 June 2025	<u>34,152</u>	<u>34,152</u>

Note 12. Current liabilities - trade and other payables

	2025	2024
	\$	\$
Trade payables	87,822	77,607
BAS payable	32,013	25,224
Other payables	32,530	51,745
	<u>152,365</u>	<u>154,576</u>

Note 13. Current liabilities - borrowings

	2025	2024
	\$	\$
Bank overdraft	-	37,466
Bank loans	69,228	332,723
Hunter premium funding	-	36,167
Advances from related parties – Bowling Club (Mens)	1,500	1,500
Finance agreements	29,248	40,840
	<u>99,976</u>	<u>448,696</u>

Note 14. Current liabilities - lease liabilities

	2025	2024
	\$	\$
Lease liability	<u>11,988</u>	<u>11,988</u>

Leichhardt Bowling and Recreation Club Limited
Notes to the financial statements
30 June 2025

Note 15. Current liabilities - employee benefits

	2025	2024
	\$	\$
Annual leave	68,998	53,262
Long service leave	45,223	32,673
	<u>114,221</u>	<u>85,935</u>

Note 16. Non-current liabilities - borrowings

	2025	2024
	\$	\$
Bank loans	220,387	-
Finance agreements	117,288	148,289
	<u>337,675</u>	<u>148,289</u>

Total secured liabilities

The total secured liabilities (current and non-current) are as follows:

	2025	2024
	\$	\$
Bank overdraft	-	37,466
Bank loans	289,615	332,723
	<u>289,615</u>	<u>370,189</u>

Assets pledged as security

The bank overdraft and loans are secured by first mortgages over the company's land and buildings.

Note 17. Non-current liabilities - lease liabilities

	2025	2024
	\$	\$
Lease liability	<u>26,862</u>	<u>35,406</u>

Note 18. Non-current liabilities - employee benefits

	2025	2024
	\$	\$
Long service leave	<u>8,636</u>	<u>16,887</u>

Note 19. Equity - reserves

	2025	2024
	\$	\$
Revaluation reserve	<u>6,105,081</u>	<u>6,105,081</u>

Leichhardt Bowling and Recreation Club Limited
Notes to the financial statements
30 June 2025

Note 20. Equity - retained surpluses

	2025 \$	2024 \$
Retained surpluses at the beginning of the financial year	1,721,073	1,911,944
Surplus/(deficit) after income tax expense for the year	<u>108,414</u>	<u>(190,871)</u>
Retained surpluses at the end of the financial year	<u><u>1,829,487</u></u>	<u><u>1,721,073</u></u>

Note 21. Leasing

Lease payments not recognised as a liability

The Company has elected not to recognise a lease liability for short term leases (leases with an expected term of 12 months or less) or for leases of low value assets. Payments made under such leases are expensed on a straight-line basis. In addition, certain variable lease payments are not permitted to be recognised as lease liabilities and are expensed as incurred.

Note 22. Interest and finance cost paid

	2025 \$	2024 \$
Interest expense	36,136	28,664
Interest - lease liability (AASB 16)	<u>9,359</u>	<u>8,354</u>
	<u><u>45,495</u></u>	<u><u>37,018</u></u>

Note 23. Depreciation and amortisation

	2025 \$	2024 \$
Depreciation of property, plant and equipment	138,384	124,924
Depreciation of right-of-use asset	<u>11,560</u>	<u>5,099</u>
	<u><u>149,944</u></u>	<u><u>130,023</u></u>

Note 24. Key management personnel disclosures

Compensation

The aggregate compensation made to directors and other members of key management personnel of the company is set out below:

	2025 \$	2024 \$
Aggregate compensation	<u><u>230,801</u></u>	<u><u>227,534</u></u>

Directors do not receive compensation.

Note 25. Related party transactions

Key management personnel

Disclosures relating to key management personnel are set out in note 24.

Leichhardt Bowling and Recreation Club Limited
Notes to the financial statements
30 June 2025

Note 25. Related party transactions (continued)

Transactions with related parties

The following transactions occurred with related parties:

	2025	2024
	\$	\$
Payment for goods and services:		
Purchase of merchandise from C BON T-SHIRT PRINTERS, a company controlled by a Director (Mr. G. King) of the Company	12,426	18,752

Receivable from and payable to related parties

There were no trade receivables from or trade payables to related parties at the current and previous reporting date.

Loans to/from related parties

There were no loans to or from related parties at the current and previous reporting date.

Terms and conditions

All transactions were made on normal commercial terms and conditions and at market rates.

Note 26. Events after the reporting period

No matter or circumstance has arisen since 30 June 2025 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

Note 27. Core / Non-Core Property

The directors of the club have determined that all of the assets of the club are "core assets" as defined under section 41J of the Registered Clubs Act 1976, except for the club's investment in shares held in IAG Limited. The market value of the shares held in IAG Limited as at 30 June 2025 was \$2,592 (2024: \$2,049).

Note 28. Registered Office

The principal place of business and registered office of the Company is:

Leichhardt Bowling and Recreation Club Limited

92 Piper Street

Lilyfield NSW 2040

Note 29. Remuneration of auditors

During the financial year the following fees were paid or payable for services provided by Bishop Collins Audit Pty Ltd, the auditor of the company:

	2025	2024
	\$	\$
<i>Audit services - Bishop Collins Audit Pty Ltd</i>		
Audit of the financial statements	<u>19,000</u>	<u>19,000</u>

Leichhardt Bowling and Recreation Club Limited
Notes to the financial statements
30 June 2025

Note 30. Reconciliation of surplus/(deficit) after income tax to net cash from operating activities

	2025	2024
	\$	\$
Surplus/(deficit) after income tax expense for the year	108,414	(190,871)
Adjustments for:		
Depreciation and amortisation	149,944	130,023
Net fair value gain on financial assets	(543)	(393)
Change in operating assets and liabilities:		
Decrease in trade and other receivables	-	8,668
Decrease/(increase) in inventories	(9,971)	8,261
Decrease in prepayments	569	6,449
Increase in trade and other payables	7,148	34,083
Increase in employee benefits	20,035	8,282
Net cash from operating activities	<u>275,596</u>	<u>4,502</u>

Leichhardt Bowling and Recreation Club Limited
Consolidated entity disclosure statement
As at 30 June 2025

Leichhardt Bowling and Recreation Club Limited does not have any controlled entities and is not required by the Accounting Standards to prepare consolidated financial statements. Therefore, section 295(3A)(a) of the Corporations Act 2001 does not apply to the entity.

Leichhardt Bowling and Recreation Club Limited
Directors' declaration
30 June 2025

In the directors' opinion:

- the attached financial statements and notes comply with the Corporations Act 2001, the Australian Accounting Standards - Simplified Disclosures, the Corporations Regulations 2001 and other mandatory professional reporting requirements;
- the attached financial statements and notes give a true and fair view of the company's financial position as at 30 June 2025 and of its performance for the financial year ended on that date;
- there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable; and
- the information disclosed in the attached consolidated entity disclosure statement is true and correct.

Signed in accordance with a resolution of directors made pursuant to section 295(5)(a) of the Corporations Act 2001.

On behalf of the directors



Alistair Scott
Director



David Smedley
Director

24 October 2025